



**Q2 2020**

# **Investor Presentation**

17 July 2020

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CEO

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CFO

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Chief Strategy Officer & Head of Investor Relations



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**SEK 6.0bn**

revenue in the past 12 months

**SEK 708m**

Adj. EBITDA in the past 12 months

**SEK 45bn**

Market Cap

**822**

people

**37** countries with

local presence

Customer engagement through mobile technology

**40 billion**

engagements per year

Publicly listed on

**NASDAQ**

in Stockholm



Scalable cloud communications platform for messaging, voice and video



Serving 8 of the 10 largest U.S. tech companies



Consumer penetration



Growing, global, multi-billion USD market



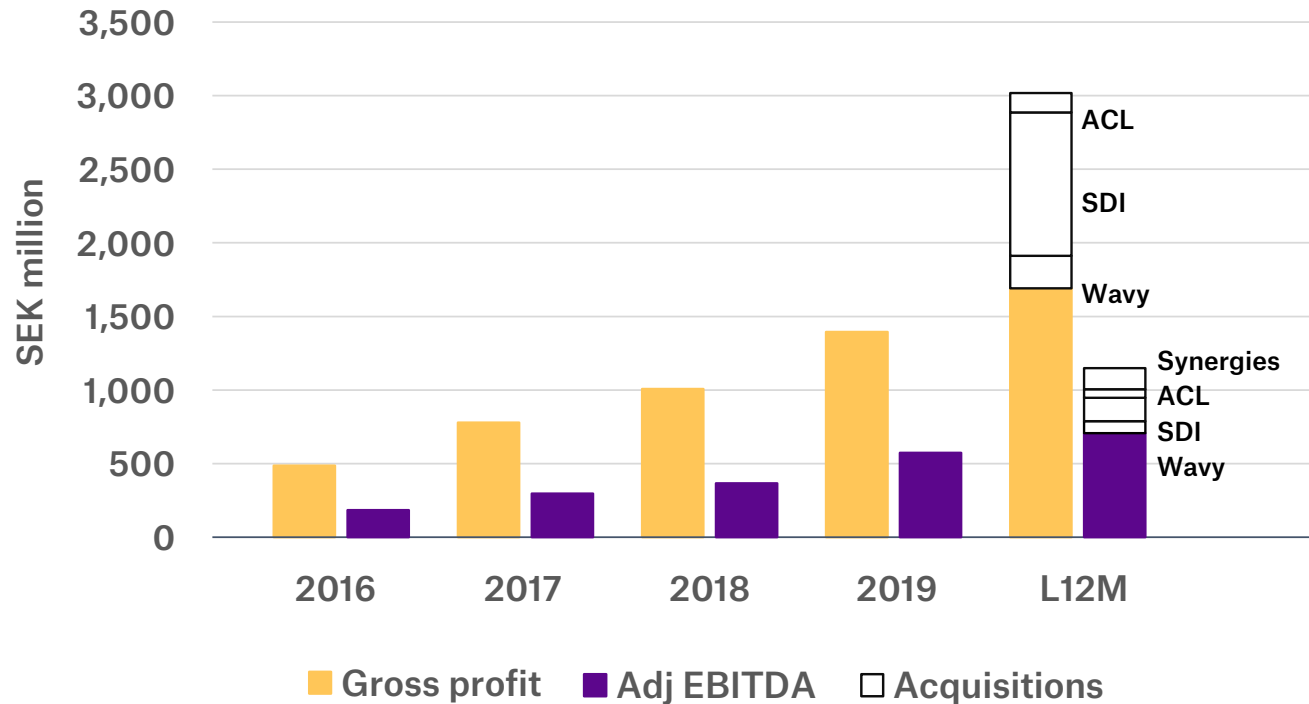
Profitable since our foundation in 2008



>600% growth in gross profit since IPO in 2015

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# Track record of profitable growth



- **Focus on Gross profit since pass-through revenues vary between geographies**
- **43% growth in Gross profit and 55% growth in EBITDA in Q2 20**
- **Acquisitions of Wavy, SDI and ACL Mobile adding significantly to our scale and profitability**



# Growth markets



## Messaging

**Application-to-Person (A2P) messaging is used across the world for ever-more use cases**

- **USD 17 bn** market size for A2P SMS (MobileSquared), other estimates vary between USD 15-50 bn
- **Business usage of SMS continues to grow**
- **>100% growth rates expected in business messaging through next-generation messaging channels like WhatsApp & RCS**

## CPaaS

**Communications Platform as a Service (CPaaS) allows businesses to easily integrate messaging, voice and video services into their own applications**

- **Juniper Research sees a 35% growth CAGR (USD 1.1 bn in 2016 to 6.7 bn in 2022)**
- **Gartner expects a 50% growth CAGR (USD 618 m in 2016 to 4.63 bn in 2021)**
- **IDC forecasts a 57% growth CAGR (USD 867 m in 2016 to 8.2 bn in 2021)**

# Playbook for profitable growth

## Software-as-a-Service

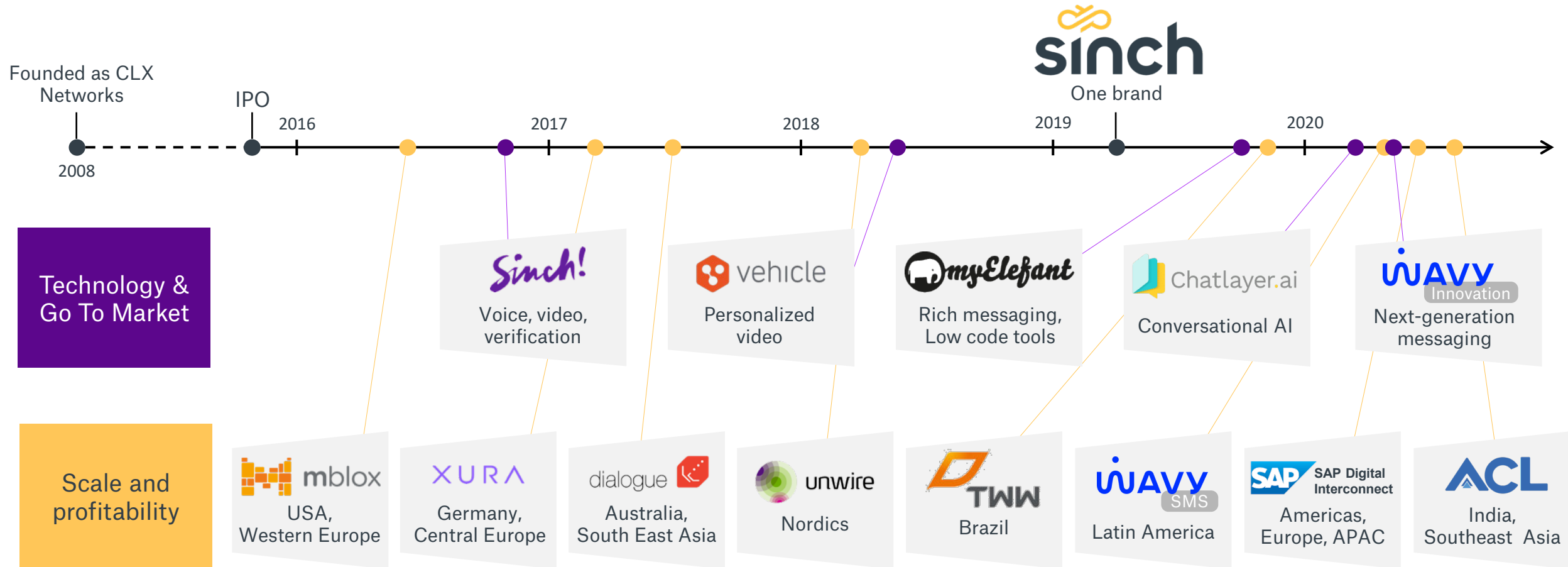
- Empower businesses to leverage rich and conversational messaging
- Increase our software value-add (CPaaS) in addition to our connectivity offering
- Increase stickiness with maintained scalability

## Connectivity

- Ensure leading direct global connectivity without middlemen
- Differentiate through superior quality, scale and reach
- Benefit from market growth and continue to win market share

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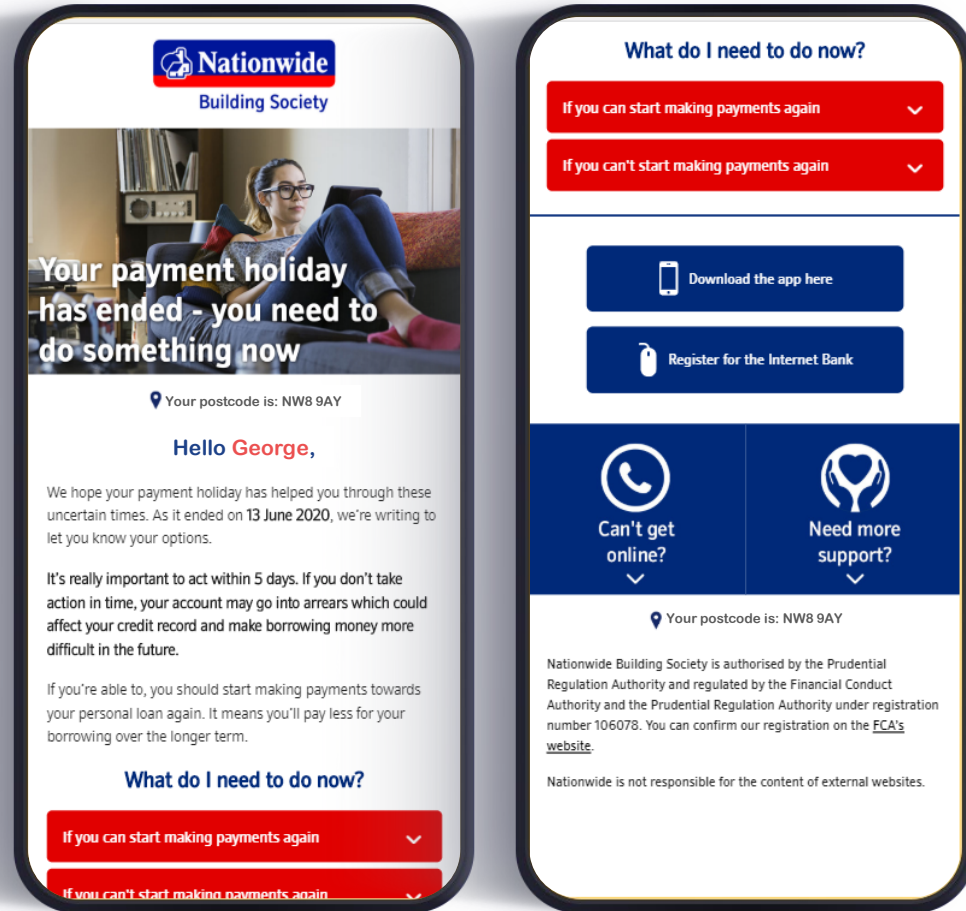
# Strategic acquisitions



\* Acquisitions of Wavy and SAP Digital Interconnect are pending regulatory approval



# Customer case: Driving engagement for Nationwide



## Nationwide objectives

- Nationwide Payment holidays eases customers' burden during covid-19
- Looking for ways to improve the customer experience
- Email has low open rates and sending physical mail a slow process

## Single value proposition

- Hyper-personalized mobile campaigns using Rich SMS with a link to a landing page

## Key performance indicators

- 4x click-through rate compared bank & finance sector average
- 91% engagement rate
- "If you can start making payment again" was the most-clicked option

# Deal rationale: SAP Digital Interconnect

## SAP Digital Interconnect

- Global cloud communications provider with operations in Americas, Europe and Asia Pacific
- Programmable Communications (67% of revenue), Carrier Messaging (28%), Enterprise Solutions (5%)
- 18bn business messages and 292bn person-to-person (P2P) messages in 2019
- Around 320 employees with headquarters in San Ramon, California

## Deal rationale

- 1,500 enterprise customers, some of the world's most valuable brands, diversifies Sinch customer base
- Highly accretive deal, fits Scale and Profitability category
- Significantly strengthened US presence, more people also in Asia Pacific and Europe
- Very strong operator relationships as trusted vendor to hundreds of carriers

## Integration

- Await approval from competition authorities in multiple jurisdictions
- Combine operations across the USA, Europe, and Asia
- Win synergies through SMS platform integration
- Cross- and upsell combined & broadened Sinch+SDI product portfolio

## Financials

- Sinch pays an enterprise value of EUR 225m
- SAP Digital Interconnect recorded revenues of EUR 340m, gross profit of EUR 94m, and Adj EBITDA of EUR 15.4m in the 12 months ending March 2020. Revenue growth around 10% in the past two years.
- Closing is subject to regulatory approval. Transaction expected to close in H2 2020



# Deal rationale: ACL Mobile

## ACL Mobile

- Leading cloud communications provider in India and Southeast Asia
- Strong customer base with leading position in Banking & Finance
- Significant scale with 47 billion business messages handled in the past 12 months
- 288 employees in India, UAE and Malaysia

## Deal rationale

- Significant scale in the world's second-largest mobile market with a 1.3 billion population
- More than 500 large enterprise customers, including the majority of India's privately-owned banks
- Highly accretive deal, fits Scale and Profitability category
- Direct operator connections in India & competitive cost structure for further expansion in Asia

## Integration

- Maintained leadership with ACL founder & CEO Sanjay K Goyal joining Sinch
- Utilisation of ACL's direct operator connections in India, UAE and Malaysia for all Sinch customers
- Further synergy assessment after ACL and SDI transactions have closed

## Financials

- Sinch pays a total enterprise value of INR 5,350m (SEK 655m)
- Revenues of INR 4,959m, gross profit of INR 1,091m and Adj EBITDA of INR 480m in the last 12 months - this corresponds to revenues of SEK 607m, gross profit of SEK 134m, and EBITDA of SEK 59m
- Like-for-like gross profit growth of 13 percent in the 12 months ending March 2020
- Transaction expected to close in Q3 2020 with 82% acquired upfront and 18% on or after Dec 1, 2020



# India

- **2<sup>nd</sup> largest mobile market in the world with a population exceeding 1.3 billion<sup>1</sup>**
- **1.2 billion mobile subscribers<sup>2</sup> and ~50% smartphone penetration**
- **World's highest data usage per smartphone<sup>3</sup> at 9.8 GB/month**
- **Rapidly digitalizing economy; second only to Indonesia<sup>4</sup>**
- **World's largest WhatsApp market<sup>5</sup> with 400 million users in July 2019**



Sources:

(1) [World Bank](#) (2) Telecom Regulatory Authority of India ([TRAI](#)), January 2020 (3) [Ericsson Mobility Report](#), June 2019 (4) McKinsey "[Digital India](#)", March 2019 (5) [Techcrunch](#)



## April – June 2020

- Gross profit rising 43% to SEK 460.3 million (321.1)
- Adjusted EBITDA rising 55% to SEK 176.5 million (114.2)
- Adjusted EBIT excl. acquisition-related amortization of SEK 161.7 million (104.1)
- Profit after tax of SEK 37.1 million (53.3)
  
- Organic Gross profit growth of 24% in local currency
- COVID-19 causing reduced voice traffic and lengthened sales cycles
- High scalability means that EBITDA grows faster than Gross profit despite increased opex to handle greater business volumes, strengthen our go to market and develop new products

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# Key growth drivers

**1.**

**Volume growth & new use cases with US big tech companies**

**2.**

**Acquisition of TWW, myElefant and Chatlayer**

**3.**

**Strong performance in Brazil**

**Growing both with new and existing customers**

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# Four investment areas

## Organic growth

- Continuous investment in platform scalability
- Supporting growth with existing customers
- Greater focus on lead gen and new sales

## Operational efficiency

- COGS efficiency
- Internal automation for improved scalability
- Client self-service tools

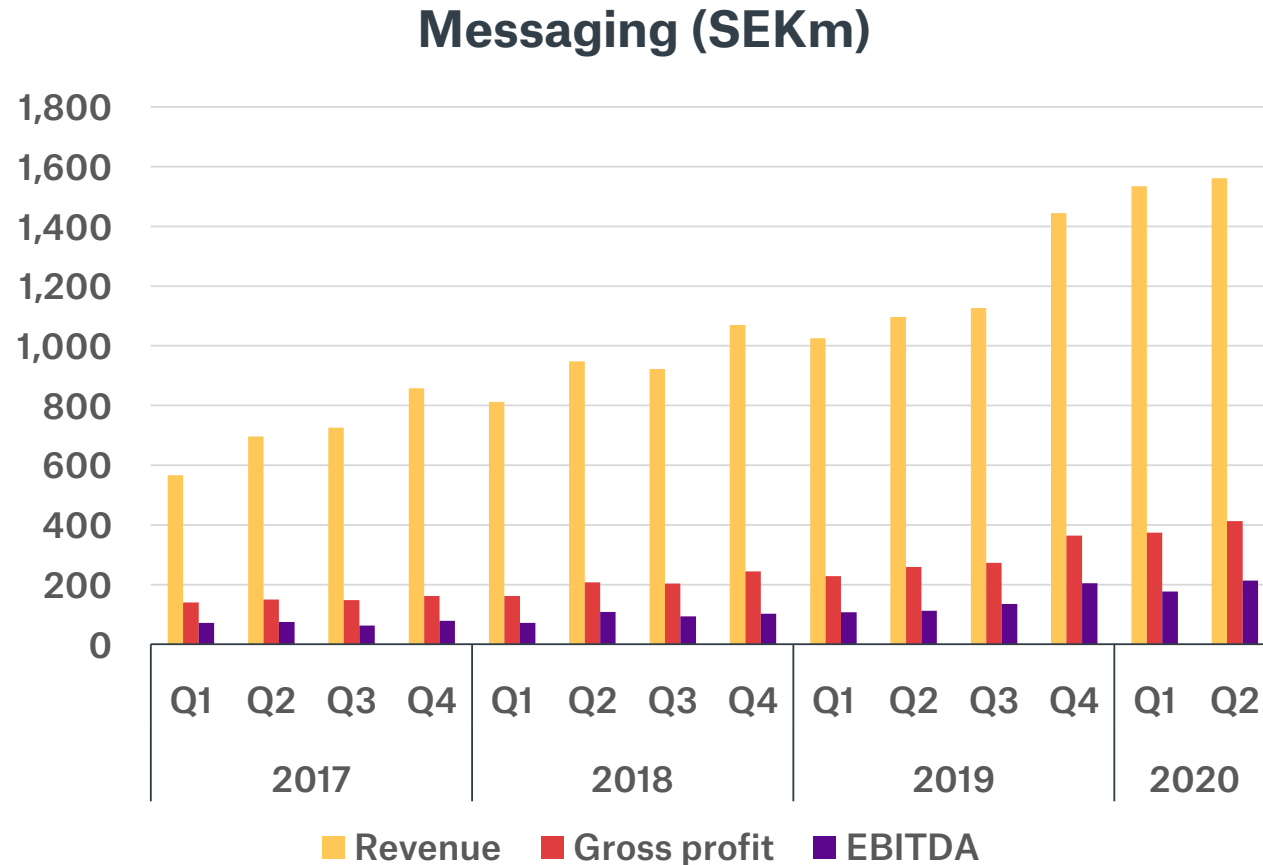
## New technology

- Software for advanced, interactive messaging
- New channels like WhatsApp and RCS
- Unified cross-channel Conversation API
- RCS-as-a-Service and SMSF for mobile operators

## Integration

- TWW, myElefant & Chatlayer
- ACL Mobile (expected to close in Q3 2020)
- SDI (pending regulatory approval)
- Wavy (pending regulatory approval)

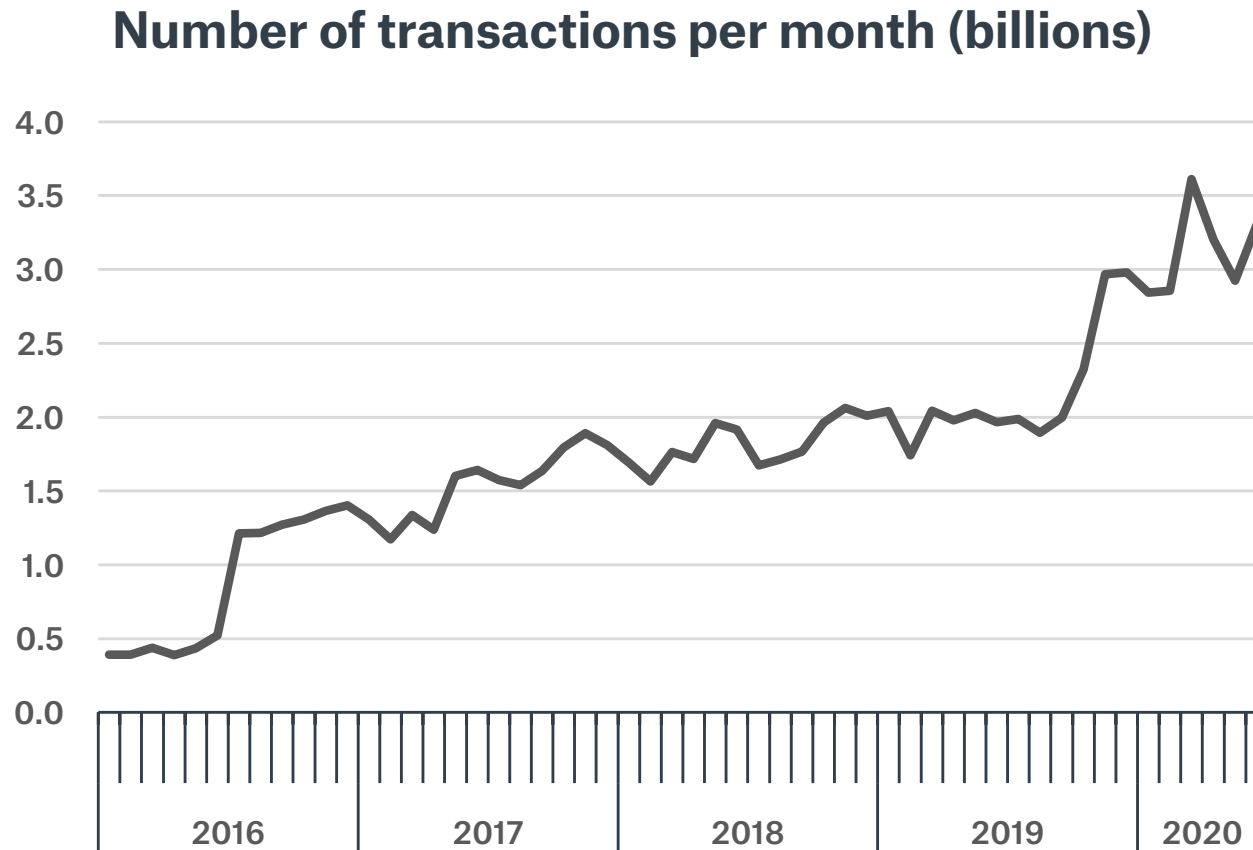
# Accelerating growth in Messaging



- **US tech companies continue to fuel growth**
- **Rising volumes as businesses shift from email to mobile messaging**
- **myElefant & TWW included since mid-October 2019, Chatlayer since April 2020**
- **Investments in software for next-generation messaging**



# Rising message volumes

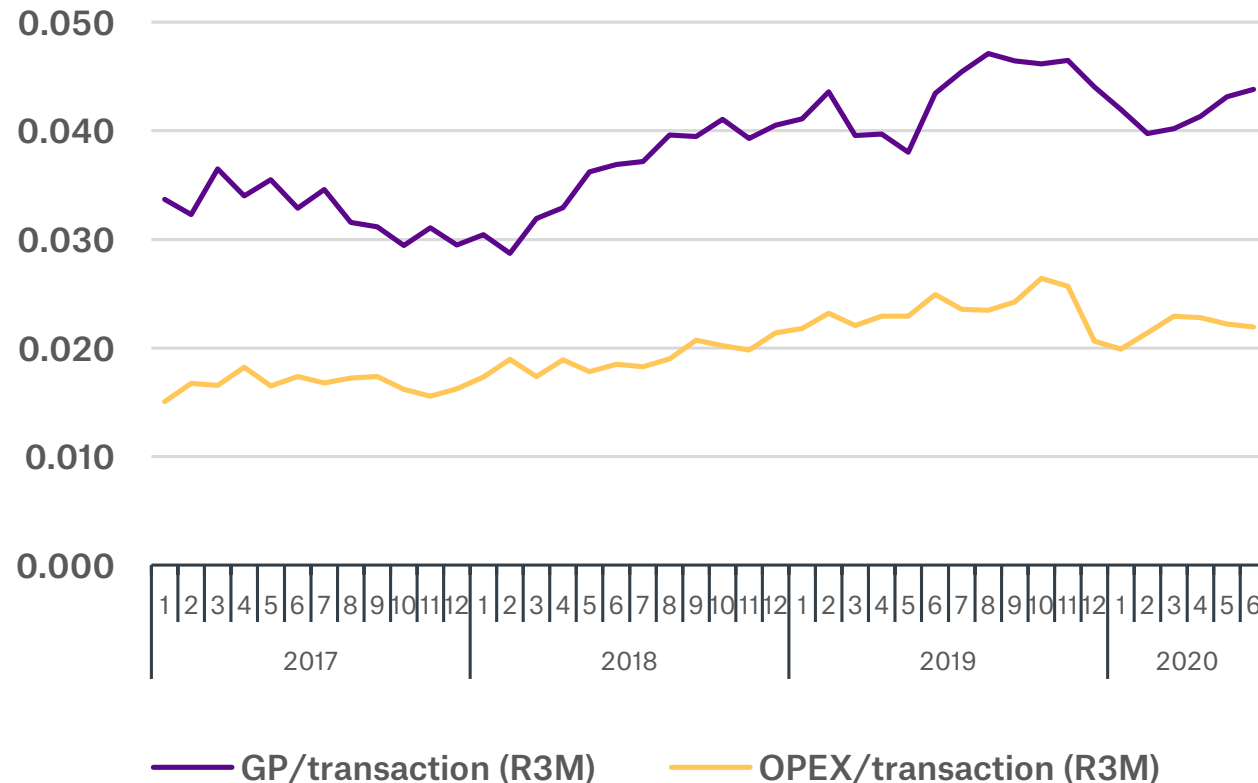


- **Acquisition of TWW and myElefant adding significant volumes in October-November 2019**
- **Significant volume increase in March 2020 was partly related to Covid-19**
- **Growth from existing customers, new customers, new use cases**
- **58% growth in transactions**
- **32% growth in Gross profit**



# Gross profit per transaction

## OPEX/transaction & Gross profit/transaction (SEK)



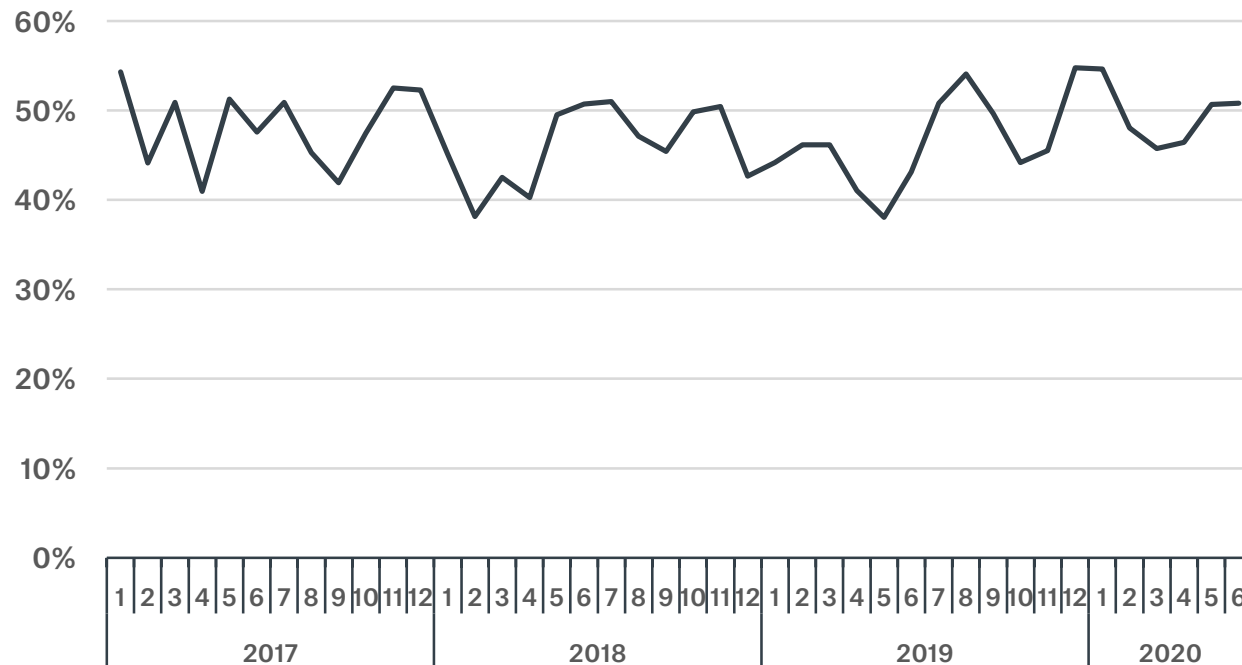
- **Gross profit is the primary bottom line driver**
- **GP/transaction stable compared to the same period last year**
- **Reduced Opex/transaction due to economies of scale**





# Rising margin in Messaging

Messaging EBITDA/Gross profit

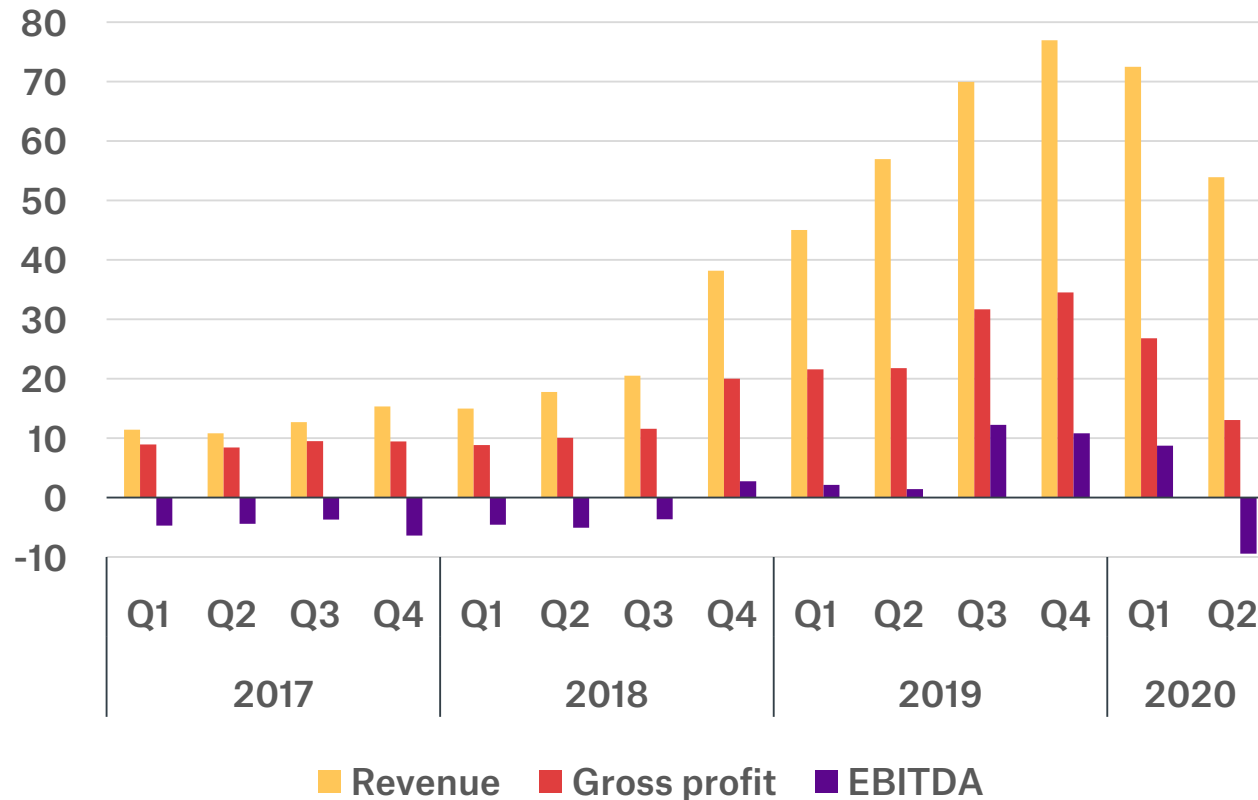


- Revenue and gross margin depend on mix of terminating markets
- EBITDA/Gross profit shows margin excluding mobile operator charges
- Adding traffic volume increases gross profit more than it increases opex
- Continued opex investments to capture growth



# Covid-19 impact on Voice and Video

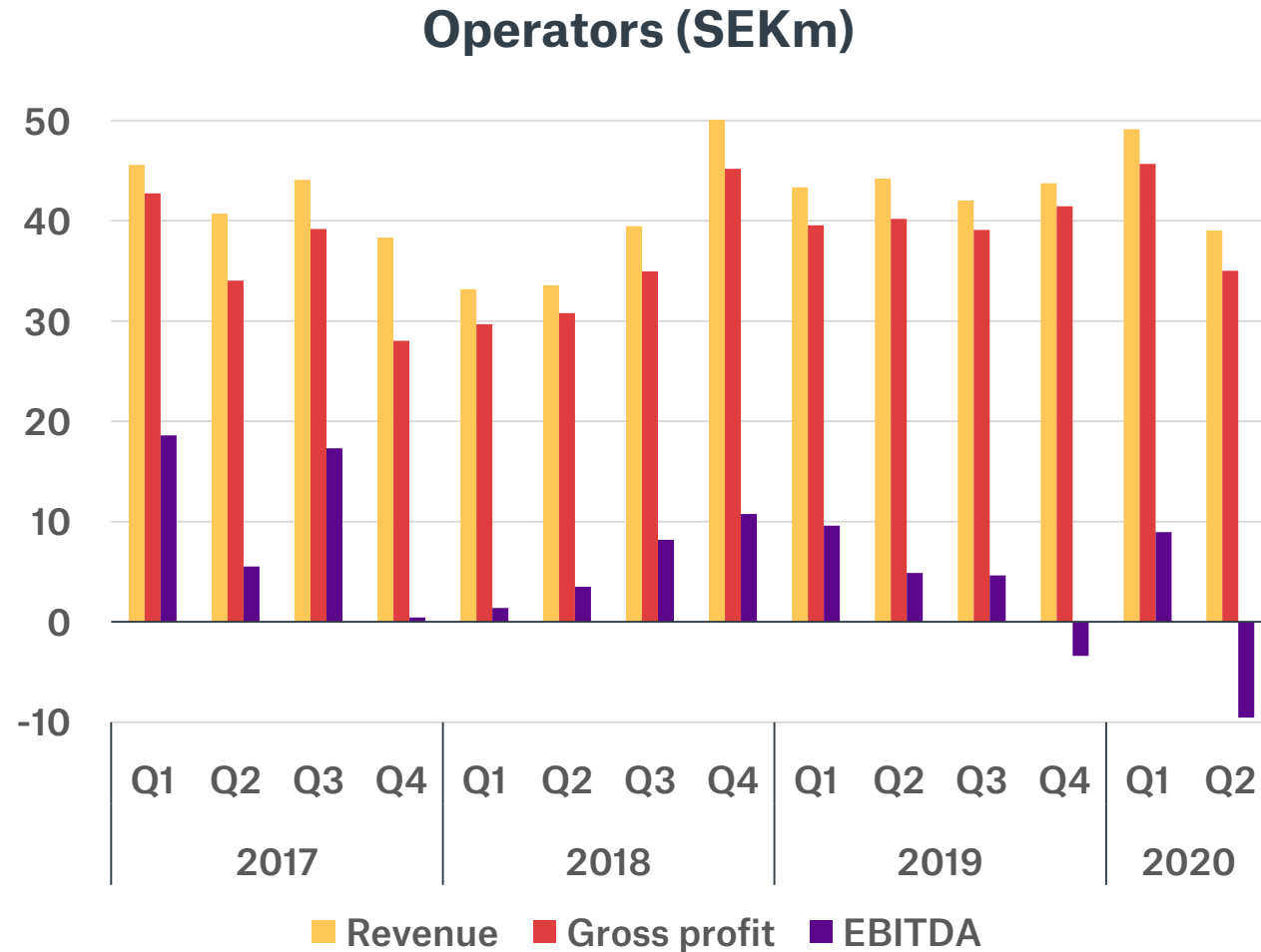
Voice and Video (SEKm)



- Sharp decrease in demand for Number masking from ride hailing customers as Covid-19 reduces travelling
- Positive underlying trends in products for Number verification
- Increasing OPEX to ensure quality of service and add functionality



# Headwind in Operators



- Lengthened sales cycles as with lower operator investments due to Covid-19
- Currency headwinds
- Investments in 5G SMSF and RCS-as-a-Service for mobile operators





# Q2 2020 Financials



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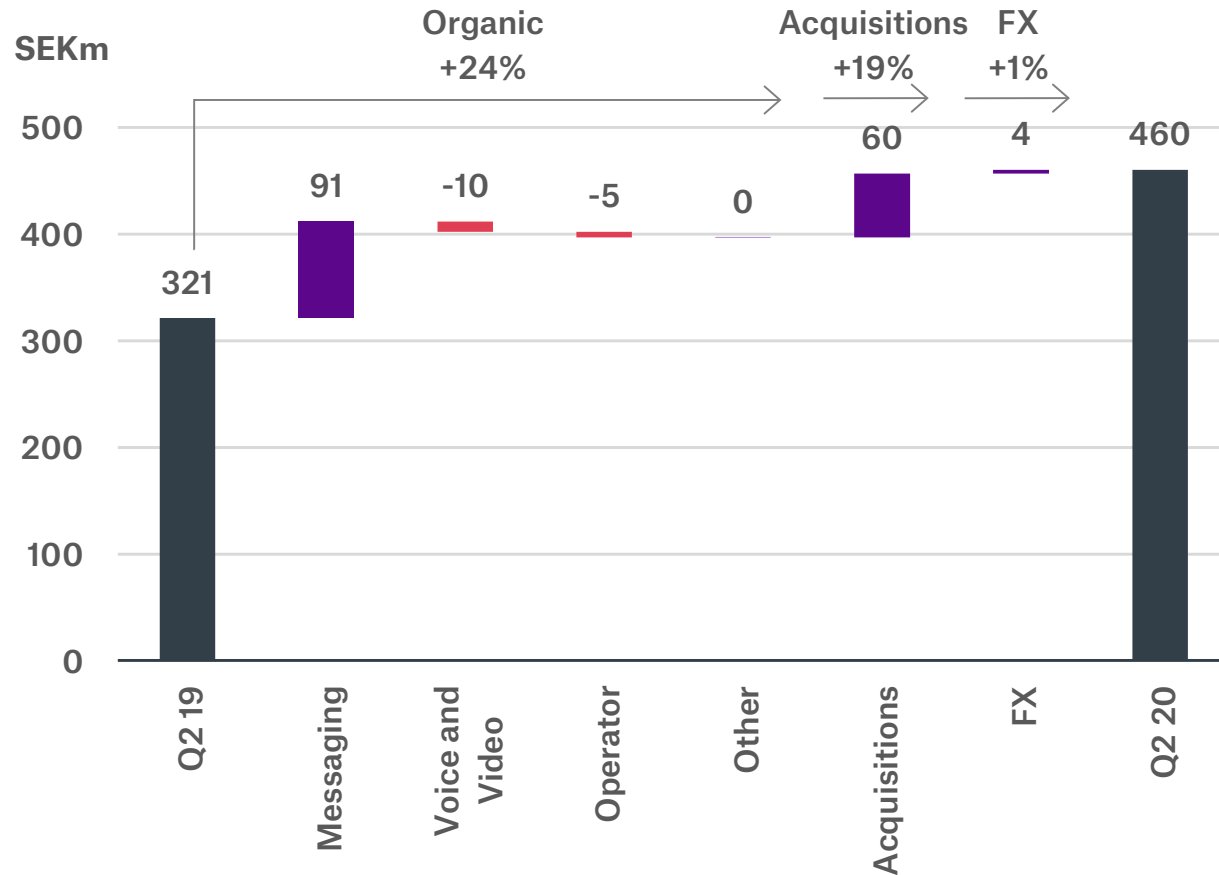
# Income statement

SEK million	Q2 2020	Q2 2019	2019	R12M
Net sales	1,621.9	1,176.7	5,035.6	6,003.2
Cost of goods sold and services	-1,161.6	-855.6	-3,641.4	-4,312.7
<b>Gross profit</b>	<b>460.3</b>	<b>321.1</b>	<b>1,394.1</b>	<b>1,690.5</b>
Other operating income	34.1	25.6	103.1	118.6
Work performed and capitalized	17.7	9.1	38.6	56.2
Other external costs	-125.7	-79.6	-328.7	-416.4
Employee benefits expenses	-198.0	-132.6	-537.6	-667.6
Other operating expenses	-42.8	-29.4	-113.9	-131.2
<b>EBITDA</b>	<b>145.7</b>	<b>114.2</b>	<b>555.5</b>	<b>650.1</b>
Depreciation, amort. and impairment	-57.6	-41.1	-183.9	-213.8
<b>EBIT</b>	<b>88.1</b>	<b>73.2</b>	<b>371.6</b>	<b>436.2</b>
Finance income	2.0	0.8	18.6	-145.2
Finance expenses	-33.8	-8.3	-35.2	111.7
<b>Profit before tax</b>	<b>56.3</b>	<b>65.7</b>	<b>355.0</b>	<b>402.8</b>
Current tax	-34.3	-18.2	-83.8	-127.2
Deferred tax	15.1	5.8	3.3	21.3
<b>Profit for the period</b>	<b>37.1</b>	<b>53.3</b>	<b>274.5</b>	<b>296.9</b>

- **Non-recurring items of SEK 30.8 million in Q2 20 relate to acquisitions and integration cost**
- **Amortization of acquisition-related assets does not affect cash flow**
- **Adjusted EBIT excludes non-recurring items as well as amortization of acquisition-related assets**
- **Adjusted EBIT of SEK 161.7 million (104.1) in Q2 20**



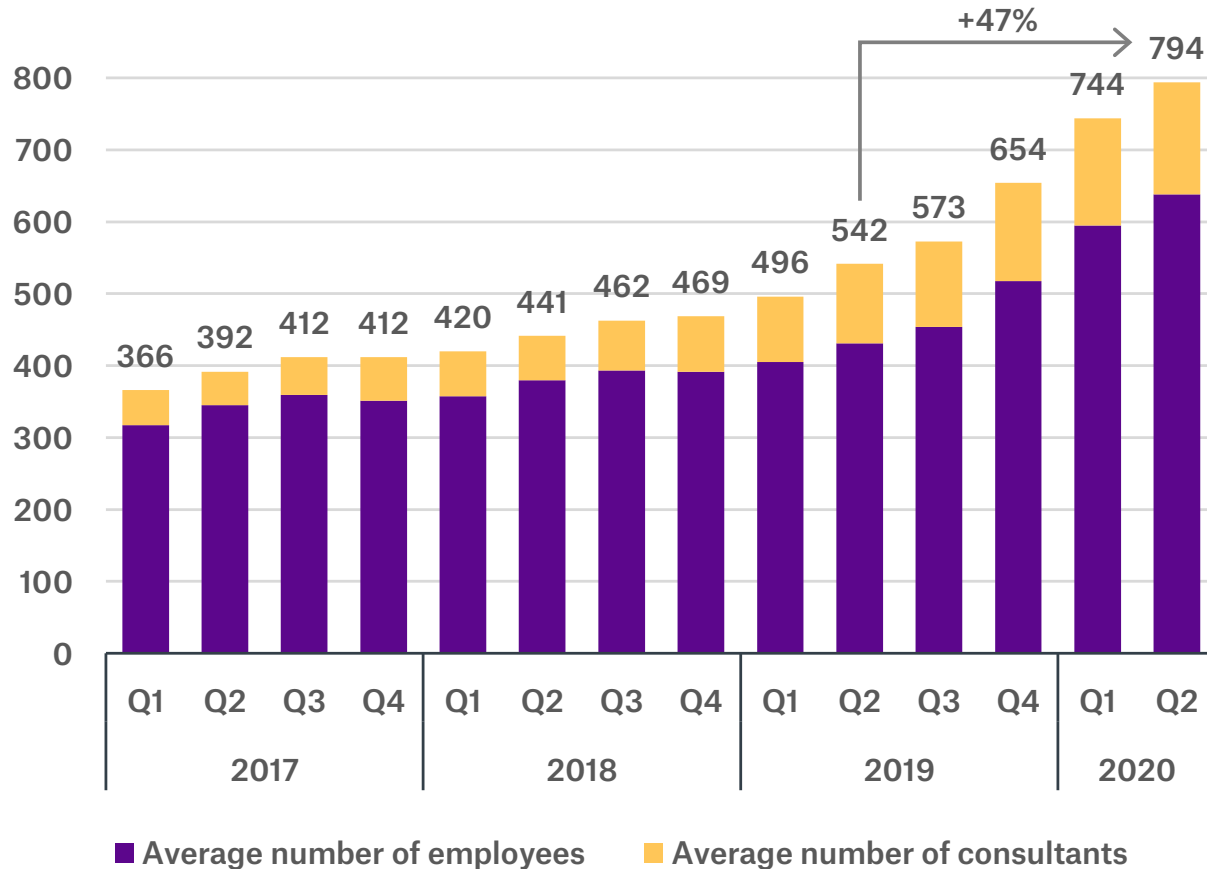
# Accelerating Gross profit growth



- **43% growth in Gross profit despite headwinds in Operators and Voice and Video**
- **24% organic Gross profit growth**
- **19% contribution from acquisitions**
- **Big US tech companies and acquisitions fuelling growth**
- **SEK 11m negative FX effect on Adjusted EBITDA in the quarter**



# Headcount increase



- **Headcount rising due to recruitment and acquisitions**
- **Near-term negative effect on EBITDA before new initiatives translate into higher revenues and gross profit**
- **Headcount at 822 at end of Q1**
- **Headcount increase in line with previous quarters excluding acquisitions**
- **Cautious recruitment during Q2 due to Covid-19**



# Reconciling Cash flow with EBITDA

SEK million	Q2 2020	Q2 2019	2019	R12M
Adjusted EBITDA	176.5	114.2	573.5	708.0
Paid interest	-9.5	-6.0	-20.8	-24.6
Paid taxes	-6.4	-34.7	-117.4	-71.6
Other	-33.9	0.5	18.2	-15.9
<b>Cash flow before changes in working capital</b>	<b>126.7</b>	<b>74.0</b>	<b>453.5</b>	<b>595.9</b>
<b>Cash flow before changes in working capital/Adjusted EBITDA</b>	<b>72%</b>	<b>65%</b>	<b>79%</b>	<b>84%</b>

- **Strong underlying cash generation**
- **Delayed tax payments in the United States**
- **72% cash conversion from Adjusted EBITDA to Cash flow before changes in working capital in Q2 20**
- **87% cash conversion from EBITDA which also includes costs related to acquisitions and integration**





# Cash flow

SEK million	Q2 2020	Q2 2019	2019	R12M
Cash flow before changes in working capital	126.7	74.0	453.5	595.9
Changes in working capital	137.0	56.2	-126.2	-38.6
<b>Cash flow from operating activities</b>	<b>263.6</b>	<b>130.2</b>	<b>327.3</b>	<b>557.3</b>
Net investments in fixed assets and intangible assets	-24.2	-12.0	-56.0	-80.7
Change in financial receivables	-1.4	-3.0	12.1	11.5
Acquisition of subsidiary	-81.4	-74.4	-668.5	-708.4
<b>Cash flow from investing activities</b>	<b>-107.1</b>	<b>-89.4</b>	<b>-712.4</b>	<b>-777.7</b>
New borrowing	-	-	1,453.4	1,453.4
Amortization of bank loan	-211.4	-24.1	-756.7	-921.1
Amortization lease liability	-7.1	-6.3	-25.8	-27.3
New share issue/warrants	700.8	0.5	2.1	2,211.7
<b>Cash flow from financing activities</b>	<b>482.4</b>	<b>-29.9</b>	<b>673.1</b>	<b>2,716.7</b>
<b>Cash flow for the period</b>	<b>638.9</b>	<b>10.9</b>	<b>288.0</b>	<b>2,496.3</b>

- **Positive development in Net Working Capital**
- **Successful directed new share issues contributing SEK 700 million to fund acquisitions**



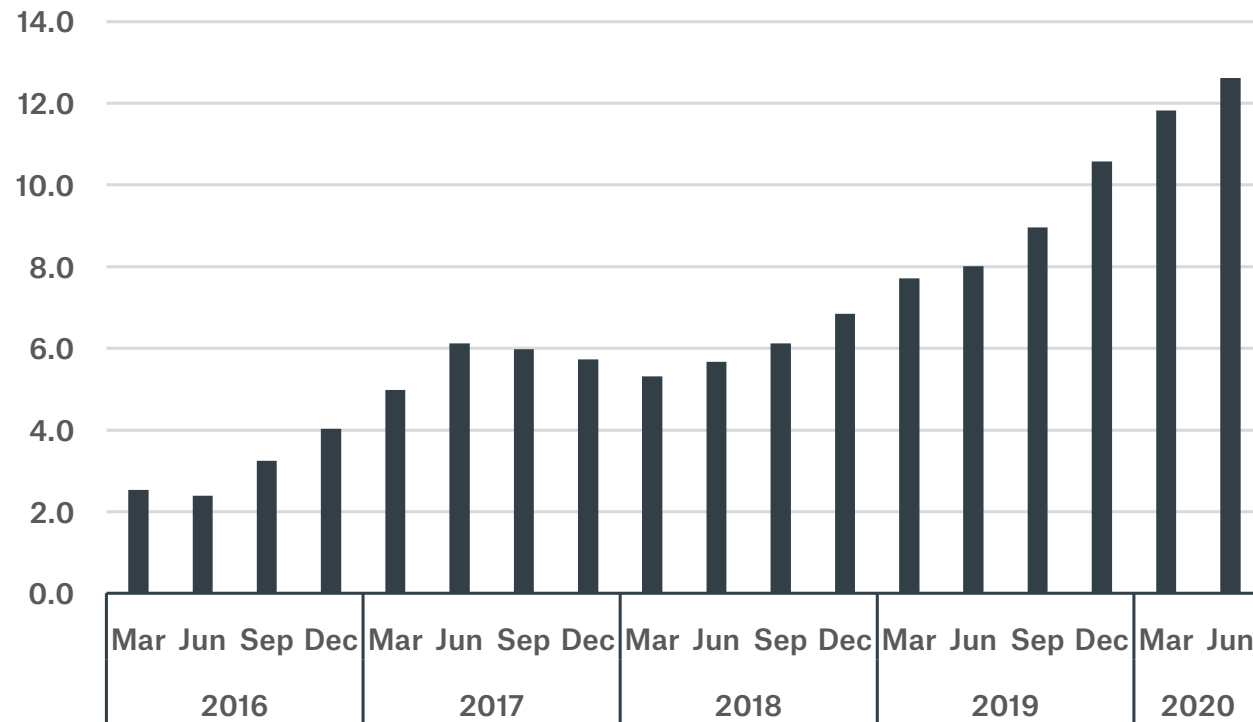


# Integration process



# Financial targets

Adjusted EBITDA per share, rolling 12 months



## Targets:

- Adjusted EBITDA per share to grow 20% per year
- Net debt < 2.5x adjusted EBITDA over time

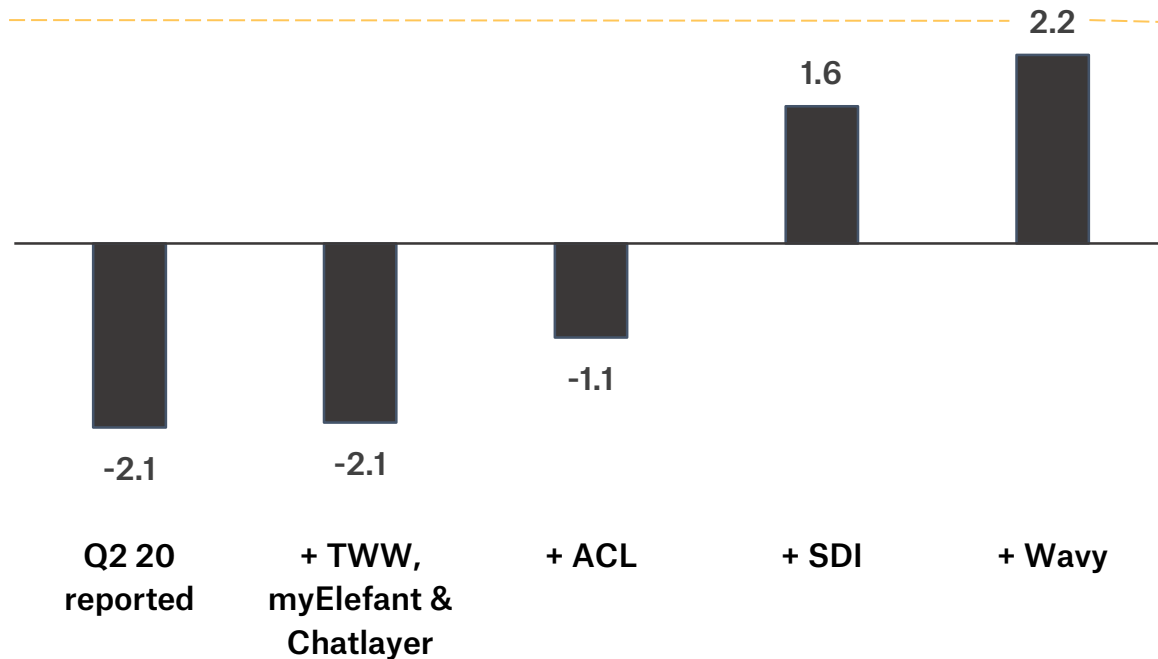
## Performance:

- Adjusted EBITDA per share grew 57% in Q2 20, measured on a rolling 12 month basis
- Net debt/EBITDA of -2.1x, measured on a rolling 12 month basis



# Financial leverage

## Pro forma net debt/Adjusted EBITDA



- Pro forma calculation includes last 12 months of Adj EBITDA for acquired entities
- Financial target is to maintain Net debt < 2.5x adjusted EBITDA over time
- Leverage expected to decline in coming periods as EBITDA grows and cash is generated



# Key priorities ahead



**Continued growth with US-based, global tech companies**

**Initiatives for broadened growth across the base**

**Closing of pending transactions**

**Integration planning for ACL, SDI, and Wavy**

**Continued strengthening of our connectivity offering**

**Investment in SaaS products for advanced, next-generation messaging**

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**Thanks!**

